

Mission at the Eastward



2022 Annual Report

About MATE

MISSION STATEMENT

MATE'S MISSION IS TO LOVE OUR NEIGHBORS THROUGH VOLUNTEER HOME REPAIRS, TRANSITIONAL HOUSING, AND YOUTH OUTREACH TO CREATE LIVES OF HOPE, SECURITY, AND DIGNITY IN CENTRAL WESTERN MAINE.

VISION STATEMENT

BUILDING LIVES, WE ENVISION A COMMUNITY OF HELP, HOPE, AND CONNECTION THROUGH MATE'S HOUSING MINISTRY AND MATE YOUTH CONNECTION.

OUR GUIDING PRINCIPLES

CONSTANT ADAPTATION OF SERVICES TO ADDRESS EMERGING COMMUNITY NEEDS

ENSURE CONTINUED FAITHFUL OUTREACH SO PEOPLE WILL FEEL WELCOME TO USE OUR SERVICES

LOVE OUR NEIGHBOR THROUGH OUR PROGRAMS, TREATING ALL PEOPLE WITH DIGNITY AND RESPECT

STEWARD THE RESOURCES WE HAVE BEEN ENTRUSTED WITH, MAKING THE BEST USE OF THE GIFTS WE HAVE BEEN GIVEN, TO SERVE THOSE MOST VULNERABLE AND IN NEED

COLLABORATE WITH OTHER ORGANIZATIONS TO EFFECTIVELY USE AVAILABLE RESOURCES

INVEST IN CAPACITY BUILDING AND PRACTICE SOUND FINANCIAL MANAGEMENT FOR MATE'S SUSTAINABILITY

BUILD UP RELATIONSHIPS WITH OUR VOLUNTEERS/DONORS/GRANTORS AS THEY MAKE MATE'S WORK HAPPEN

EXPRESS OUR GRATITUDE TO OUR MATE COMMUNITY FOR ALL THE GOODNESS THAT COMES MATE'S WAY

OUR HISTORY

A brief history of Mission at the Eastward

MATE was established by Synod of the Northeast in 1954, serving 11 parishes with the purpose of strengthening and planting churches, supporting pastors, and ministering to the Congregations and the people in rural Maine communities. Through the years, MATE initiated many programs, including Camp at the Eastward (CATE), which started in 1960. Through CATE, MATE provided faith formation and camping opportunities to children and youth, many coming through the years to CATE on scholarship.

As the decades unfolded, other programs were organized by MATE, such as Rural Community Action Ministry (RCAM), which is now a separate entity. North Parish Housing Ministry began in 1979, providing home repairs for the impoverished. This program is still in existence, now called MATE Housing Ministry. Sparrows Nest was formed as a performing arts youth group to serve the young and did so for many years as well.

Many great people have provided strong leadership for MATE through the years including Bill Burger, Carl Geores, Scott Planting, Ed Jesteadt, Jeff Scott, Steve Row, George Hardy and Thea Kornelius, just to name a few.

In 2000, MATE's programming become international in scope with the creation of the South African Partnership (SAP) with a relationship established with the Amathole Presbytery in South Africa. The focus of this project morphed into a home gardening ministry in the Tyhume valley. SAP was closed by MATE in 2019, but now exists under the Presbytery of Northern New England (PCUSA). In December of 2020, the last of the SAP funds were given to Jikani Mission in South Africa to support their good work.

In 2017, MATE welcomed Executive Director Rev. Thea Kornelius, who brought passion, commitment to social justice issues, new ideas and boundless energy to MATE. Under her direction, the leadership moved from a council style of local leaders, to a Board of Directors. In 2020, the new Board went to work creating dynamic strategic, fundraising and communication plans, while seeking to build stronger partnerships with all their clients, volunteers, donors and grantors, and community collaborators, even amidst the transition. MATE also became an independent 501(c)3 that year.

In 2020, the Board also launched MATE Youth Connection (MYC), a youth group, which met in person in the winter but quickly moved to an online program in the spring, due to growing concerns regarding the pandemic. In 2020, the housing ministry was not able to host its usual number of work teams for its housing repair ministry due to COVID-19.

Through the help of local volunteers and a few brave mission workers, who came up when the restrictions lifted, MATE was able to help 26 homeowners.

Seeing the growing problem of homelessness in the area, including the lack of affordable housing, the Board also began to explore transitional and compact housing solutions. In late 2020 and into 2021, MATE, in partnership with Fairbanks Union Church, began work on the McCleary House to serve as transitional housing for those in need. We're very excited about this partnership and project and believe it will have an immediate positive impact on MATE's communities. Community outreach and generous donors and grantors provided the funding for McCleary House renovation. Thanks to the dedicated work of Dan Flint, our Operations Manager, with the assistance of volunteers and the operations intern, we were able to complete Phase I of the renovation process and were able to welcome in our first guests, a single mother with 3 young children, at the start of December 2022.

It's also important to note that throughout 2020-2021, the Board worked on a COVID relief plan and a sustainability study, resulting in closure of programs at Camp at the Eastward (CATE). In December 2020, MATE's lease was terminated for CATE with the Presbytery of Northern New England (PNNE). PNNE voted in September of 2021 that the land where CATE was located would be returned to the First Peoples of Maine. A celebration and service of thanksgiving for CATE's faithful ministry was held in late fall 2021.

During the summer of 2022, MATE's Housing Ministry served 40 households, providing home repairs to create safe and healthy homes. 220 Volunteers worked with us this year, which was the first time we surpassed 200 volunteers since before Covid, and to whom we're truly grateful! We have the best volunteers!

We welcomed our new full-time Executive Director, Chris DeLisle, at the start of August. A local to the area, Chris brings with him knowledge of the struggles faced by the surrounding communities and how MATE plays an important role in alleviating the problems that arise with housing insecurity. We're excited for the future under the leadership of our new Executive Director, along with our new Board Chair, Sharon Cowen. Also, we're beyond grateful for the leadership of our former Board Chair, Karen Hagy, our Operations Manager, Dan Flint, and the rest of the MATE Board, who went above and beyond the scope of their duties while MATE was without an Executive Director. We couldn't have kept the organization going without their tireless effort. Best of luck to Karen in her new journeys, and we can't wait to have Dan back next summer to continue his scrupulous leadership of our volunteers and vast knowledge of building and construction!

“Everybody can be great. Because anybody can serve. You don’t have to have a college degree to serve. You don’t have to make your subject and verb agree to serve. You don’t have to know the second theory of thermodynamics in physics to serve. You only need a heart full of grace. A soul generated by love.”

Dr. Martin Luther King Jr.

Leadership Report: The Board of Mission at the Eastward

The lack of affordable housing options in the Farmington area makes MATE’s housing ministry essential to meet the needs of community members facing economic or physical struggles. We do this critical work with your support because you care.

This past year Mission at the Eastward continued to face challenges related to the Covid pandemic. While a greater number of volunteers served MATE housing ministry than we saw during the two previous summer seasons, we have not yet returned to the number of work teams and volunteers we hosted before Covid. We hope to reach pre-Covid numbers in 2023. In addition, the high cost of building supplies and continuing supply chain issues presented ongoing budget concerns to which our supporters responded and our operations staff searched for creative options.

Despite the challenges, at the end of 2022 we celebrate a year full of blessings and accomplishments! We had a successful 2022 work season for which we are grateful to our many volunteers, partners, and donors. MATE Housing Ministry renovated and repaired 40 existing homes, providing their owners with safer housing. In addition, MATE hired its first full-time Executive Director, Chris DeLisle, who brings strong skills, experience, enthusiasm, and vision. He has already started to connect with local organizations, increasing MATE’s visibility and partnerships in the communities we serve, and bringing in more local volunteers and small specialized work teams who were available to serve into the fall months, past the traditional summer work season. We also hired a part-time bookkeeper/administrative assistant to help with office tasks. Moreover, because of generous support from many, the McCleary House Phase 1 first floor renovation was completed and the house outfitted to create a safe welcoming home. MATE is now hosting our first guests, a young family in dire need of temporary transitional housing and working towards moving into more permanent housing in the community. Lastly, we launched a new pilot program to build a tiny home with the purchase of a chassis. The chassis will form

the foundation for the new home and enable the finished tiny home to ultimately be moved to where it is needed.

As MATE faced challenges in 2022, opportunities for growth and mission occurred along the way! MATE continues to receive financial and volunteer support from people and organizations, including community partners, churches, and individuals. With your generosity, MATE will continue to help our most vulnerable neighbors in 2023. Thank you!

The hardship faced by many in our communities will continue into the foreseeable future, largely due to limited affordable housing options and economic challenges. Our Board and staff are committed to working on MATE's vision and mission, finishing Phase 2, the upstairs of McCleary House, repairing more homes, continuing to host transitional housing guests, rethinking MATE Youth Connection, and ensuring MATE's sustainability in 2023 and beyond to better serve more people who need assistance. In addition to providing help and hope through MATE's Housing Ministry, McCleary House, Tiny Homes program, and Youth Connection, here are some of the ways we are committed to respond to the needs in our communities:

- Serving more people with expanding housing repair/renovation services,
- Enhancing relationships with and expanding our volunteer, donor, grantor, and community partnerships, both local and "from away",
- Increasing our presence through engagement in the local communities we serve,
- Focusing on strategic planning to maximize opportunities for MATE's growth and sustainability that matches our mission and vision.

With your continued support, we will ensure the people of Central Western Maine will have safer and warmer homes in the coming years. On behalf of the Board, we are grateful for your generosity and for your partnership with MATE! Thank you!

2022 MATE Housing Ministry

Households we served: 40

Volunteers who served: 220

Types of services provided:

Roof repair

Installing ramps, stairs, and decks

Exterior painting

Sill work

Complete trailer re-build

Skirting

Drywall

Soffit / fascia

Door installation

Bathroom repair

Window installation



Interior trim work

Subfloor repairs

Siding

Interior painting

Electric/Plumbing Work

Kitchen repair

2022 MATE Youth Connection

MATE Youth Connection has been paused since the onset of Covid and the departure of our former Executive Director. One of the top priorities of our new Executive Director is the re-imagining and implementation of a new MATE Youth Connection program, starting in 2023.

2022 McCleary House

This past year, we were fortunate to complete Phase I of the McCleary House renovation and were able to welcome our first guests, officially kicking off the MATE Transitional Housing program. A special thanks goes out to our Operations Manager, Dan Flint, for all of his hard work and fantastic leadership of volunteers that made it possible for this project to be completed and the house ready to welcome guests by the start of winter.

Some of the work that was done this summer and fall to get the house ready for guests are as follows:

- Completed drywall installation: ADA bedroom, laundry area, dining area
- Installed kitchen cabinets and appliances
- Installed plumbing fixtures: kitchen and two bathrooms, one of them ADA
- Rebuilt and leveled subfloor: living room
- Completed insulation in attic
- Completed additions to the electrical system, and installed fixtures
- Installed new LVT flooring, all rooms
- Installed trim, painted: all rooms
- Installed new doors
- Septic system was pumped/cleaned



GROWING DEMAND FOR SERVICES

“There is no “I” in team but there is a “U” in volunteer. Volunteers do not necessarily have the time. They just have a heart!”

A HUGE HEARTFELT THANK YOU TO ALL OF OUR VOLUNTEERS!

As the pandemic continued to subside, we were thrilled to be able to host more volunteers this past summer. This past summer, we had the blessing of hosting 220 volunteers, a 76% increase from the number of volunteers we were able to host in 2021, and a total that continues to climb higher and closer towards our pre-Covid number.

This year, we completed work on the renovation and outfitting of Phase I of the McCleary House. As of December 1st, we were thrilled to be able to host our first guests and officially kick-off the MATE Transitional Housing program!

The economic devastation due to COVID-19 has left many without the financial resources to make ends meet, and many have fallen into the cycle of housing insecurity and homelessness in our area of service. Loss of industry, including the recent announcement that the paper mill in Jay will be closing in 2023, resulting in 230 job terminations, further exacerbates the housing crisis and makes solutions to these problems more dire. We believe these factors, in combination with many others, will increase the number of households reaching out for help in the coming year. We stand ready to create safe homes for our neighbors and enrich the lives of their youth with your help.

We’re exploring innovative solutions to the housing insecurity crisis in our area. One of such solutions that is currently in development is our Tiny House Initiative. This past year, we were thrilled to be able to purchase a tiny home chassis (trailer). The purchase was made possible through the first half of the funds from the Synod Innovation Grant. We still need to fundraise a significant amount of funds to complete the project, but our goal is to have our first tiny home built and ready to be occupied by a family or individual in-need by late fall/early winter of next year.

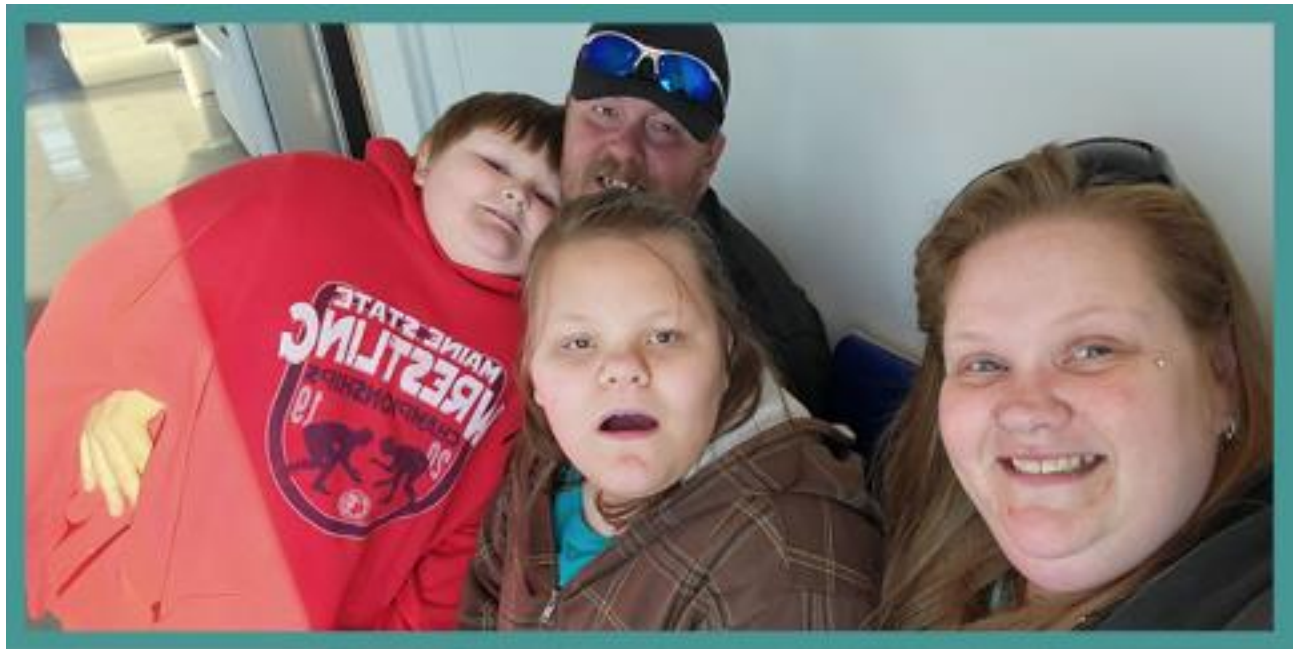
While MATE’s MYC program has been paused since the onset of Covid and continued with the departure of our former Executive Director, our new Executive Director has

been actively working to reassess and implement a new MYC program. Our goal is to reinstate the program in 2023, and continue to grow the program in the coming years.

We promise we'll keep on innovating solutions to address the growing needs in MATE's communities. With your support, we will keep on striving to serve the "least of these" by "loving thy neighbor" as we are called to do!

"Love in action is service."

IMPACT STORIES



A CLIENT'S STORY:

After two brutal winters of fighting to heat her home with electric heaters and an oven, Ashley is beyond grateful to have warmth returned to her home. "It's a surreal feeling to know that my house and kids will be warm this winter," Ashley stated with tears welling-up in her eyes.

Ashley strives to provide the best possible life for her two children, both of whom have autism, and feared having to uproot them from their home due to lack of heat. "I'm just trying to do the best I can for my kids—trying to break the chains of an abusive childhood and give them a life of stability that I never had."

Ashley, who's lived in her home for 20 years, is in a rent-to-own program, with only \$13,000 left to pay, and couldn't find any support from programs because of her unique ownership situation. "I didn't want to lose my home, but that was the only option we were coming to before you were able to help."

After MATE informed Ashley we'd be able to help, she shared her overwhelming relief. "I woke up that morning and felt like a new person. The constant stress was gone and I could breathe again. I could get my life back on track."

She continued, "Thank you to all those who support MATE and make it possible to help people like me. There are families like mine out there, doing their best to make ends meet and provide for their children, who just don't qualify for the aid they need."

A YOUNG ADULT'S VOLUNTEER'S STORY:

Why I Love MATE

I have been attending the MATE mission trips since I was in middle school, for a total of five trips. It was the first time I traveled to another state to help others; it soon became a passion. I have served numerous people on each trip, doing repairs that homeowners could not accomplish themselves.

What I love most about MATE is how it reaches so many people. I thought the work was limited to the town of Farmington, but we also went to neighboring towns. MATE showed me how far the church will go to serve their neighbors. Outreach gives hope that propels us forward as Christians and keeps our faith strong.

MATE gave me the opportunity to interact with all kinds of people that I would normally not meet. I didn't know many people who struggled financially and was ignorant to the problems that could present. Furthermore, I never talked with other volunteers about their reasons for helping and about their lives.

Attending MATE trips allowed me to speak with homeowners who shared their experiences, their wishes for the future, and how the work we do affects lives. Meeting other people through MATE made me feel at home, and I connected with other volunteers through our mutual desire to help. Meeting the people of Maine and my fellow volunteers taught me the importance of empathy and gratitude and reminded me of God calling me to serve.

Sarah, Bedford Presbyterian Church Work Team



A letter from the new Executive Director; Chris DeLisle

Dear MATE family and friends,

I'm blessed beyond measure to have been given the opportunity to lead MATE into the future. Since I officially started my role last August, I've had the honor of getting to meet many of you. It's abundantly clear how much MATE means to all of you, and in turn, how much all of you mean to MATE. Those of you who volunteer your time and talents, generously donate your resources and fund our operations, along with all of those we serve, you're truly the lifeblood of our organization: MATE exists because of you!

I believe that the Holy Spirit led me to become the Executive Director of this incredible organization. I can't be more excited and thankful to be able to dedicate my God-given talents, knowledge, and time and effort to advancing the organization. Much work has been done to build MATE into the strong organization that it is today. I can't thank those who came before me enough for helping to pave the road on which we are now travelling, walking step-by-step into a bright future for MATE and those we serve.

I have many ideas and initiatives I look forward to exploring. A top priority of mine is how MATE engages with youth and young adults, serving as role models and helping to foster future generations of leaders in their communities and the world at large.

For those of you that I haven't had the privilege of meeting yet, I look forward to doing so! We are going to accomplish great things together, and I can't wait to see what the future has in store. From the bottom of my heart, I thank each and every one of you for your dedicated and continued support of our mission. Together we are able to serve the "least of these" and build lives of hope, dignity, and security in Central Western Maine!

Sincerely,

Christopher L. DeLisle

INDIVIDUAL AND FAMILY MISSION PARTNER SUPPORTERS

All donors and gifts, no matter the size, are greatly appreciated! It is because of all the support we receive from each and every member of our extended community that we are able to reach-out and help those in-need!

- Diane Alexanderson
- Rev. Steve Allman
- William Appollo
- Kevin and Bethany Avery
- Beverly Bacheller
- Dale and Maria Bardo
- Charles Barker
- Brendon and Jean Bass
- Judith Batchelder
- Don and Jan Beddie
- Irene Berry
- Elaine Brown
- Margarethe and William Brown
- Sue and Chuck Burt
- Michael and Linda Carrier
- Lee Earl Cavanaugh
- Jacqueline Cerenzo
- Alan Chadwick
- Joyce Coles
- Carol and Lewis Collins
- Peter Cook
- Sharon and Larry Cowen
- Richard and Carolyn Crocker
- John and Katharine Daly
- Pauline Dessertine
- David and Linda Dickman
- Hazel Doak
- Nancy Donnelly
- Alan and Jane Dossett
- Ed and Betty Douglas
- Maurice Dwyer
- Gene and Janet Dyer
- Joy Dyer
- Sheldon Erwine

- Dale and Judith Fairbanks
- Michael and Lark Fitzgerald
- Margaret Fitzsimmons
- Bill and Pat Flewelling
- Dan and Nancy Flint
- Robert and Karen George
- Norman Goff
- John and Elaine Gorman
- Tom and Alison Hagerstrom
- Louise Hagerstrom
- Karen and Clayton Hagy
- Leslie Harding
- Joanne and George Hardy
- Dennis Hartin
- Fran Harton
- Marion and Frank Hauck
- Bob and Craigen Healy
- Connie Hiltz
- Ed and Bonnie Jesteadt
- Dennis Johnson
- Susan Dullea and Wallace Kellegrew
- Lydia Keller
- Donald Kenney
- Rev. Rothea Kornelius
- Cath Kutys
- Beverly Leavitt
- Pat Leblond
- June Lee
- James Long
- Roderick and Catherine MacDonald
- Amy MacLean
- Nancy Marston
- Brian Martel
- Robert and Victoria McMahan
- R. Blair and Patricia Moffett
- Dave and Cathy Myers
- James Naber
- Douglas Nicholls
- Sally Nolan
- Marsha O'Donoghue
- Dennis and Janet O'Neil
- Rob and Julie Palmason

- Rev. R. Wayne and Carole Parrish
- Sue and Sandy Pease
- Emily and Millard Rackliffe
- George and Susan Reese
- Aline Rober
- Arnold Rots
- Zachary and Sarah Sewall
- Mark and Patricia Sexton
- J. Barrie Shepherd
- Dr. Michael and Ellen Smith
- Anne and Christopher Smith
- Martha Spear
- Elinore Standard
- The Stewart Family
- Anita Strong
- Peter Surgenor
- Allen Timm
- David and Ellen Vanarsdale
- Douglas E. Vandenbosh
- Sarah Vita
- Dick and Shirley Waddell
- Jane Wheeler
- Ken and Janine White
- Bruce and Jill Williamson
- Terri Winslow
- Susan Crane and Gary Wolcott
- Richard and Irene Woodard
- Thomas and Elizabeth Woodard
- Alicia Woodridge
- John and Monica Zazworsky

MEMORIAL AND HONORING GIFTS

- In honor of Fran Bader from Nancy Marston
- In honor of Karen Hagy from Nancy Marston
- In honor of Steve McClelland from Douglas Vandenbosch
- In honor of Dotty McClelland from Douglas Vandenbosch
- In honor of BPC Mission Team from John and Katherine Daly
- In honor of Dan Flint from Joy Dyer
- In honor of Dave Pitts from Michael and Lark Fitzgerald
- In honor of Scott Planting from Daniel K. Onion Foundation

- In honor of the MATE Board and the Hauck Family from Karen and Clayton Hagy
- In honor of Christ Church Presbyterian from Elinore Standard
- In memory of Lois Garvey
- In memory of Rev. Carl Geores from J. Barrie Sheperd
- In memory of Rev. Carl Geores from Richard and Carolyn Crocker
- In memory of Rev. William J. Burger from Donald Kenney
- In memory of Les Harton from Fran Harton
- In memory of Paul and Dorothy Dickman from David and Linda Dickman
- In memory of Robert A. McLarity, Jr. Esq from Ed and Bonnie Jesteadt
- In memory of Kathleen Orloski from Jacqueline Cernezo
- In memory of Lois Garvey from Joyce Coles

“Alone we can do so little; together we can do so much!”
Helen Keller

2022 GRANTORS & MISSION PARTNERS CHURCHES & ORGANIZATIONS

Mission Partner Grantors

- Anonymous donors through the Maine Community Foundation
- Reisert Foundation
- Synod of the Northeast, Presbyterian Church USA
- United Way of the Tri-Valley Area and the LEAP Explosion Fund
- Anonymous Community Donors
- Ruth Carnwath Trust
- PCUSA Presbyterian Women Birthday Offering Grant

Mission Partner Community Members

- Center for Entrepreneurial Studies, ME
- CSM Real Estate
- Franklin County Children’s Task Force
- Western Maine Community Action
- Lowe’s
- Beeline Cable

- Gatch Electrical Contractors
- Mechanicsburg North Rotary Club
- Otis Federal Credit Union
- Property Appraisal Service
- United Way of the Tri-Valley Area
- Valley Beverage

Mission Partner Churches

- Bedford Presbyterian Church, NH
- Camp Hill Presbyterian Church, PA
- Church of the Covenant, MA
- The Dover Church, UCC, MA
- Fairbanks Union Church, ME
- First Presbyterian Church of Dutch Neck, NJ
- First Presbyterian Church of Haddam, CT
- First Presbyterian Church of Ramsey, NJ
- First Presbyterian Church of Springfield, NJ
- Flemington Presbyterian Church, NJ
- Grace Community Church, MA
- Hartford Community Church Women, ME
- Hartford Street Presbyterian Church, NJ
- Hildale Park Presbyterian Church, NJ
- Leeds Community Church, ME
- Mid-Coast Presbyterian Church, ME
- Middlebury Congregational Church, VT
- North Turner Union Presbyterian Church, ME
- Pilgrim Church of Duxbury, MA
- Presbyterian Church in Sudbury, MA
- Presbytery of Boston
- Silver Spring Presbyterian Church, PA
- St. Joseph & St. Rose of Lima Parishes, ME – Fr. Paul Dumais
- Stratford Street UCC, MA
- Union Congregational Church of Braintree, MA

"No one who achieves success does so without acknowledging the help of others. The wise and the confident acknowledge this help with gratitude."

Alfred North Whitehead

FINANCIAL REPORT



AUSTIN ASSOCIATES
CERTIFIED PUBLIC ACCOUNTANTS

INDEPENDENT ACCOUNTANT'S REVIEW REPORT

To the Board of Directors
Mission at the Eastward
Farmington, Maine

We have reviewed the accompanying financial statements of Mission at the Eastward, (a non-profit organization), which comprise the statements of financial position as of December 31, 2021 and 2020 and the related statements of activities, functional expenses and cash flows for the years then ended, and the related notes to the financial statements. A review includes primarily applying analytical procedures to management's financial data and making inquiries of management. A review is substantially less in scope than an audit, the objective of which is the expression of an opinion regarding the financial statements as a whole. Accordingly, we do not express such an opinion.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement whether due to fraud or error.

Accountant's Responsibility

Our responsibility is to conduct the review engagements in accordance with Statements on Standards for Accounting and Review Services promulgated by the Accounting and Review Services Committee of the AICPA. Those standards require us to perform procedures to obtain limited assurance as a basis for reporting whether we are aware of any material modifications that should be made to the financial statements for them to be in accordance with accounting principles generally accepted in the United States of America. We believe that the results of our procedures provide a reasonable basis for our conclusion.

We are required to be independent of Mission at the Eastward and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements related to our review.

Accountant's Conclusion

Based on our reviews, we are not aware of any material modifications that should be made to the accompanying financial statements in order for them to be in accordance with accounting principles generally accepted in the United States of America.

Austin Associates P.A.

AUSTIN ASSOCIATES, P.A.
Certified Public Accountants

Auburn, Maine
March 16, 2022

Mission at the Eastward
Statements of Financial Position
December 31, 2021 and 2020

	<u>2021</u>	<u>2020</u>
ASSETS		
Current Assets		
Cash and cash equivalents	\$ 277,893	\$ 171,713
Promises to give	<u>45,000</u>	<u>-</u>
Total current assets	322,893	171,713
Property and Equipment		
Leasehold improvements	26,300	-
Vehicles	42,379	49,879
Less - Accumulated depreciation	<u>43,055</u>	<u>43,004</u>
Net property and equipment	25,624	6,875
Other Assets		
Investments	42,546	35,522
Perpetual trust	<u>65,295</u>	<u>56,304</u>
Total other assets	<u>107,841</u>	<u>91,826</u>
Total Assets	<u><u>\$ 456,358</u></u>	<u><u>\$ 270,414</u></u>
LIABILITIES & NET ASSETS		
Current Liability - payroll liabilities	<u>\$ 176</u>	<u>\$ 1,471</u>
Total liabilities	176	1,471
Net Assets		
Without donor restrictions	222,537	175,511
Without donor restrictions - board designated	60,931	-
With donor restrictions	<u>172,714</u>	<u>93,432</u>
Total net assets	<u>456,182</u>	<u>268,943</u>
Total Liabilities & Net Assets	<u><u>\$ 456,358</u></u>	<u><u>\$ 270,414</u></u>

See independent accountant's review report.
The accompanying notes are an integral part of
these statements.

Mission at the Eastward
Statement of Activities
For the Year Ended December 31, 2021

	Without Donor Restrictions	With Donor Restrictions	Totals
Support, Revenues & Gains			
Donations	\$ 129,812	\$ -	\$ 129,812
Grants and sponsorships	-	169,850	169,850
Program income	20,550	-	20,550
Fundraising events	1,439	-	1,439
In-kind income	1,345	-	1,345
Other income	2,417	-	2,417
Interest and dividend income	1,401	-	1,401
Loss on disposition of fixed asset	(250)	-	(250)
Change in value of perpetual trust	-	8,991	8,991
Realized and unrealized gains	3,699	-	3,699
Net assets released from restrictions	99,559	(99,559)	-
Total support, revenues & gains	259,972	79,282	339,254
Expenses			
Program services	107,812	-	107,812
General and administrative	44,203	-	44,203
Total expenses	152,015	-	152,015
Change in Net Assets	107,957	79,282	187,239
Net Assets, Beginning of Year	175,511	93,432	268,943
Net Assets, End of Year	\$ 283,468	\$ 172,714	\$ 456,182

See independent accountant's review report.
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these statements.

Mission at the Eastward
Statement of Activities
For the Year Ended December 31, 2020

	Without Donor Restrictions	With Donor Restrictions	<u>Totals</u>
Support, Revenues & Gains			
Donations	\$ 145,786	\$ -	\$ 145,786
Grants and sponsorships	61,778	15,629	77,407
Program income	4,150	-	4,150
Fundraising events	1,011	-	1,011
Other income	1,954	-	1,954
Interest and dividend income	1,999	-	1,999
Change in value of perpetual trust	-	3,924	3,924
Realized and unrealized gains	<u>2,765</u>	<u>-</u>	<u>2,765</u>
Total support, revenues & gains	219,443	19,553	238,996
Expenses			
Program services	80,241	-	80,241
General and administrative	<u>47,633</u>	<u>-</u>	<u>47,633</u>
Total expenses	<u>127,874</u>	<u>-</u>	<u>127,874</u>
Change in Net Assets	91,569	19,553	111,122
Net Assets, Beginning of Year	<u>83,942</u>	<u>73,879</u>	<u>157,821</u>
Net Assets, End of Year	<u>\$ 175,511</u>	<u>\$ 93,432</u>	<u>\$ 268,943</u>

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these statements.

Mission at the Eastward
Statement of Functional Expenses
For the Year Ended December 31, 2021

	Program Services	General & Admin	Total
Advertising and promotion	\$ 903	\$ -	\$ 903
Depreciation expense	1,801	-	1,801
Donation	22,355	-	22,355
Dues and subscriptions	-	739	739
Employee benefits	4,236	4,236	8,472
Housing benefits	5,921	5,921	11,842
In-kind expense	1,080	265	1,345
Insurance	5,127	5,127	10,254
Office expense	3,040	3,040	6,080
Other expenses	3,860	3,860	7,720
Payroll	9,463	9,463	18,926
Payroll taxes	1,134	1,134	2,268
Postage and shipping	827	827	1,654
Professional fees	2,676	2,676	5,352
Program expense	34,695	-	34,695
Repairs and maintenance	8,355	-	8,355
Technology	-	2,719	2,719
Travel	-	1,857	1,857
Utilities	1,457	1,457	2,914
Workers compensation insurance	882	882	1,764
Total Expenses	\$ 107,812	\$ 44,203	\$ 152,015

See independent accountant's review report.
The accompanying notes are an integral part of
these statements.

Mission at the Eastward
Statement of Functional Expenses
For the Year Ended December 31, 2020

	Program Services	General & Admin	Total
Advertising and promotion	\$ 2,137	\$ -	\$ 2,137
Depreciation expense	625	-	625
Donation	2,700	-	2,700
Employee benefits	4,342	4,342	8,684
Housing benefits	7,106	7,106	14,212
Insurance	2,664	2,664	5,328
Office expense	1,122	1,122	2,244
Other expenses	388	388	776
Payroll	23,005	23,005	46,010
Payroll taxes	2,298	2,298	4,596
Postage and shipping	958	958	1,916
Professional fees	960	960	1,920
Program expense	28,458	-	28,458
Real estate taxes	349	349	698
Repairs and maintenance	965	-	965
Technology	-	180	180
Travel	-	2,097	2,097
Utilities	1,534	1,534	3,068
Workers compensation insurance	630	630	1,260
Total Expenses	\$ 80,241	\$ 47,633	\$ 127,874

See independent accountant's review report.
The accompanying notes are an integral part of
these statements.

Mission at the Eastward
Statements of Cash Flows
For the Years Ended December 31, 2021 and 2020

	<u>2021</u>	<u>2021</u>
Cash Flows From Operating Activities		
Change in net assets	\$ 187,239	\$ 111,122
Adjustments to reconcile change in net assets to net cash provided by operating activities		
Depreciation	1,801	625
Loss on the disposition of fixed asset	250	-
Unrealized gains on investments	(3,699)	(2,765)
Unrealized gains on perpetual trust	(8,991)	(3,923)
(Increase) Decrease in operating assets		
Promises to give	(45,000)	389
Increase (Decrease) in operating liabilities		
Accrued expenses	<u>(1,295)</u>	<u>104</u>
Net cash provided by operating activities	130,305	105,552
Cash Flows From Investing Activities		
Capital expenditures	(26,300)	(7,500)
Proceeds from the sale of fixed asset	5,500	-
Purchases of investments, net	<u>(3,325)</u>	<u>(3,873)</u>
Net cash used in investing activities	(24,125)	(11,373)
Net Increase in Cash and cash equivalents	106,180	94,179
Cash and cash equivalents, beginning of year	<u>171,713</u>	<u>77,534</u>
Cash and cash equivalents, end of year	<u><u>\$ 277,893</u></u>	<u><u>\$ 171,713</u></u>

See independent accountant's review report.
The accompanying notes are an integral part of
these statements.

The complete 2021 Reviewed Financial Statement is available on our website. The 2022 Reviewed Financial Statement will be posted when complete in the spring of 2023.

BIG DREAMS FOR 2023

To all our MATE family and friends, you have inspired us to imagine what could be and what we could build in 2023 with your support and partnership! Here are a few of our goals and dreams for next year:

MATE's Housing Ministry

- Help more homeowners in 2023 create safer and warmer living accommodations
- Increase the number of volunteers hosted to reach pre-Covid levels
- Finish construction of our first tiny home
- Innovate solutions for new housing options when repairs are not possible and create new partnerships to advance the mission of stable and safe housing to eradicate homelessness.

McCleary House

- Finish Phase II of the renovations, the upstairs bunkroom renovation, build the 2nd floor fire egress, and complete landscaping on the back of the building
- Continue to host more guests and have them successfully transition to permanent housing accommodations

MATE's Youth Connection

- Re-launch our MYC and host a "MATE Youth Week" and continue to grow the program going forward into 2024

MATE's Board and Organization

- Raise needed funds for operating budget, Mate Housing Ministry and the McCleary House renovation, and MYC
- Roll out plans to better serve more MHM and MYC clients and our communities and consider real estate purchases to advance MATE's mission.

- Develop new and nurture existing partnerships with volunteers, grantors, donors and show appreciation for our mission partners.
- Increase the diversity and talent of our Board and teams to build more lives.

LEADERSHIP

Board of Directors

- Sharon Cowen; Board Chair
- Alan Dossett; Vice Chair
- Nancy Flint; Treasurer
- Steve Allman; Secretary
- Ann Marie Simone; Hospitality Coordinator
- Emily Rackliffe; Guest Liaison
- George Reese
- Joy Dyer
- Mike Carrier
- Kobi Perry

Thank you to Karen Hagy, our former Board Chair for all her excellent and hard work in service to the organization, and we are happy to welcome our newest two board members, Mike Carrier and Kobi Perry!

A THANKFUL, PARTING WORD

Dear MATE Family and Friends,

MATE closes out the year 2022 with thanksgiving, humbled because of your faithful partnership and support for MATE! You have strengthened MATE and made a lasting, hopeful impact on our clients and their families. With all of you investing in our cause and working side by side with us, we have helped the underserved with the basic need of shelter and built resiliency in MATE's communities through your compassionate outreach. Thank you for building lives and for all you have done for us.

May 2023 be a year filled with an abundance of health, love, and light for all people but especially for our neighbors in need. You are simply the very best mission partners. Because YOU give with generosity, YOU make everything good happen at MATE! Thank YOU one and all!

Blessings,

Chris DeLisle; MATE Executive Director
Sharon Cowen; MATE Board Chair
and the Board of Mission at the Eastward

