

Mission at the Eastward



2023 Annual Report

About MATE

MISSION STATEMENT

To love our neighbors through volunteer home repairs and transitional housing to foster lives of hope, security and dignity in Central Western Maine.

VISION STATEMENT

Building lives and strengthening communities through collaborative housing initiatives that deliver help, hope, and connection to our neighbors.

OUR GUIDING PRINCIPLES

CONSTANT ADAPTATION OF SERVICES TO ADDRESS EMERGING COMMUNITY NEEDS

ENSURE CONTINUED FAITHFUL OUTREACH SO PEOPLE WILL FEEL WELCOME TO USE OUR SERVICES

LOVE OUR NEIGHBOR THROUGH OUR PROGRAMS, TREATING ALL PEOPLE WITH DIGNITY AND RESPECT

STEWARD THE RESOURCES WE HAVE BEEN ENTRUSTED WITH, MAKING THE BEST USE OF THE GIFTS WE HAVE BEEN GIVEN, TO SERVE THOSE MOST VULNERABLE AND IN NEED

COLLABORATE WITH OTHER ORGANIZATIONS TO EFFECTIVELY USE AVAILABLE RESOURCES

INVEST IN CAPACITY BUILDING AND PRACTICE SOUND FINANCIAL MANAGEMENT FOR MATE'S SUSTAINABILITY

BUILD UP RELATIONSHIPS WITH OUR VOLUNTEERS/DONORS/GRANTORS AS THEY MAKE MATE'S WORK HAPPEN

EXPRESS OUR GRATITUDE TO OUR MATE COMMUNITY FOR ALL THE GOODNESS THAT COMES MATE'S WAY

OUR HISTORY

A brief history of Mission at the Eastward

MATE was established by Synod of the Northeast, Presbyterian Church (USA), in 1954, to serve 11 PC(USA) parishes, plant and strengthen churches, support pastors, and minister to the communities and people in rural Maine communities. Through the years, MATE initiated many programs, including Camp at the Eastward (CATE), a residential camp which started in 1960. CATE provided faith formation and camping opportunities to children and youth.

As the decades unfolded, other programs were organized by MATE, such as Rural Community Action Ministry (RCAM), which is now a separate entity. North Parish Housing Ministry began in 1979, providing home repairs for the impoverished and those experiencing housing insecurity. This program is still in existence, now called MATE Housing Ministry. Sparrows Nest was formed as a performing arts youth group to serve the young and did so for many years as well.

Many great people have provided strong leadership for MATE through the years including Bill Burger, Carl Geores, Scott Planting, Ed Jesteadt, Jeff Scott, Steve Row, George Hardy and Thea Kornelius, just to name a few.

In 2000, MATE's programming become international in scope with the creation of the South African Partnership (SAP) with a relationship established with the Amathole Presbytery in South Africa. The focus of this project morphed into a home gardening ministry in the Tyhume valley. SAP was closed by MATE in 2019, but now exists under the Presbytery of Northern New England (PCUSA). In December of 2020, the last of the SAP funds were given to the Jikani Mission in South Africa to support their good work.

In 2017, MATE welcomed Executive Director Rev. Thea Kornelius, who brought passion, commitment to social justice issues, new ideas and boundless energy to MATE. Under her direction, the leadership moved from a council style of local leaders, to a Board of Directors. In 2020, the new Board went to work creating dynamic strategic fundraising and communication plans, while seeking to build stronger partnerships with homeowners, volunteers, donors and grantors, and community collaborators. MATE also became an independent 501(c)3 that year.

In 2020, the Board also launched MATE Youth Connection (MYC), a community-based youth group, which met in person in the winter but quickly moved to an online program

in the spring, due to growing concerns regarding the pandemic. The program was paused due to Covid-19 and the inability of youth to attend programs during lock down. The Board decided to discontinue MYC programming, pending a review of community needs, instead supporting existing camps and youth programs with scholarships for interested youth, and further integrating youth and young adults into the MATE Housing Ministry program.

In 2020, the housing ministry was unable to host most work teams for its housing repair ministry due to COVID-19. Through the help of local volunteers and a few brave mission workers, who came up when some restrictions were lifted, MATE was able to help 26 homeowners with repairs.

Seeing the growing problem of homelessness and housing insecurity in Central Western Maine, including the lack of affordable housing, the Board began to explore transitional and compact housing (Tiny House) solutions. In late 2020 and into 2021, MATE, in partnership with Fairbanks Union Church, began work renovating the McCleary House to serve as transitional housing for those in need of temporary housing. Community outreach and generous donors and grantors provided the funding for McCleary House renovation. Thanks to the dedicated work of Dan Flint, our Operations Manager, and the assistance of volunteers and the operations intern, we were able to complete Phase I of the renovation process and welcome our first guests, a single mother with 3 young children, at the start of December 2022. Work on Phase II, the upstairs area intended to host housing repair volunteers during the summer MHM season, has continued and will conclude in 2024.

It's important to note that throughout 2020-2021, the Board worked on a COVID relief plan and a sustainability study, resulting in closure of programs at Camp at the Eastward (CATE). In December 2020, MATE's lease was terminated for CATE with the Presbytery of Northern New England (PNNE) by mutual decision. After an intensive process of focus groups and discernment, PNNE voted in September of 2021 that the land where CATE was located be returned to the First Peoples of Maine. A celebration and service of thanksgiving for CATE's faithful ministry was held in late fall 2021.

During the summer of 2022, MATE's Housing Ministry served 40 households, providing home repairs to create safe and healthy homes. Representing states across the Northeastern US, 220 volunteers worked with us that year, which was the first time MATE surpassed 200 volunteers since before Covid. We're truly grateful! We have the best volunteers! Also in the housing ministry season of 2022, MATE began the Tiny House project with partial funding from the Synod of the Northeast to purchase a chassis (trailer) on which to build it.

In the housing ministry season of 2023 (roughly June – August), MATE began building the Tiny House with additional funding from the Synod of the Northeast and donors and assistance from our Operations Manager, Assistant Operations Manager and volunteers. The Tiny House is another response to the issue of homelessness and housing insecurity in Central Western Maine. In addition to the Tiny House, MATE served 43 households with critical home repairs and continued renovation on the upstairs of the McCleary House, hosting over 300 volunteers.

In 2023 MATE benefited from the direction of full-time Executive Director, Chris DeLisle, who began his work in August 2022 as MATE's first full-time ED. A local to the area, Chris brings with him knowledge of the struggles faced by the surrounding communities and how MATE plays an important role in alleviating the problems that arise with housing insecurity. With the departure of Dan Flint at the end of the season in 2023, our new Operations Manager, Lucas Fitch, joined MATE in April 2024, working with Chris, the Assistant Operations Manager, Peter Clark, and our wonderful volunteers. We're excited for the future under Chris's leadership, along with our engaged active Board members. We're beyond grateful for the leadership of the rest of the MATE Board.

“All of us, at some time or other, need help. Whether we’re giving or receiving help, each one of us has something valuable to bring to this world. That’s one of the things that connects us as neighbors – in our own way, each one of us is a giver and a receiver.”

Fred Rogers (The World According to Mister Rogers)

Leadership Report: The Board of Mission at the Eastward

The lack of affordable housing in the communities of Central Western Maine makes MATE's housing ministry essential to meet the needs of community members facing economic or physical struggles. MATE Housing Ministry (MHM) addresses the basic human need for shelter by providing home repairs to those experiencing housing insecurity, economic hardships, and/or physical limitations. MATE does this critical work with the support of many, because you care. We are truly grateful for all of our partners: homeowners, donors, grantors, churches, volunteers and community collaborators!

Repairs improve the quality of housing and ensure that homeowners can stay in safer, more comfortable, healthier homes, thus enhancing the communities' housing stock and helping our neighbors increase their housing and economic security and fight poverty. Repair projects include, but aren't limited to: fixing roofs and floors; painting; building ramps and stairs; and replacing doors and windows.

Housing repair projects are completed by volunteer work teams, primarily in June, July and August. MATE relies on volunteers for most of our labor, limiting our overhead and leveraging financial resources for needed building supplies.

In addition to poverty or disability (most homeowners that MATE serves have incomes below \$20,000 per year, self-reported), socio-economic issues exacerbate the problem of housing insecurity in Maine. Issues include (source: State of Maine Housing Production Needs Study):

- Maine's aging housing stock and an increasing share of homes unavailable for occupation due to poor conditions;
- Housing is becoming less affordable and harder to find in Maine, making investment in and repairs of existing older homes more important to provide housing security, especially among poor and vulnerable members of the population;
- Low housing construction over the past decade in Maine has resulted in limited affordable housing;
- Maine's aging population may require adaptations to their housing (example: ramps or wider doors) to allow for aging in place;
- Reduced rental housing;
- Owning a home in Maine is increasingly unaffordable (defined as the cost of rent or owning as more than 30% of household income). Buying a home in Maine is currently unaffordable for the majority of state residents.

According to Maine Housing, four in five of Maine households were unable to afford to buy a median-priced home in 2023. From 2000 to 2023, the price of a median home in Maine

increased by 300%.

In addition, Maine Equal Justice indicates that 1 in 8 Maine adults, and 1 in 5 children, experience food insecurity yearly. Maine's rental housing market is one of the least affordable in the entire US, ensuring that paying for housing leaves little money for other needs, and few options for repairs/renovations to existing housing or alternative housing choices.

Despite the challenges, at the end of 2023 we celebrate a year full of blessings and accomplishments! We had a successful 2023 work season for which we are grateful to our many volunteers, partners, and donors. Following the many challenges of Covid-19, we hosted over 300 volunteers from churches all over the Eastern US. Volunteer work teams renovated and repaired 43 existing homes and rebuilt a small house, providing their owners with safer, secure housing. We hosted our first family in our transitional housing facility, McCleary House, and continued renovating the second floor of that building for hosting volunteers. After our family left, we hosted some of our volunteers on the first floor of McCleary during renovation of the second floor. Lastly, we began building a Tiny Home, which will be used as another way to address community housing needs.

In addition, our first full-time Executive Director, Chris DeLisle, brought strong leadership, experience, enthusiasm, and vision. He started to connect with local organizations, increasing MATE's visibility and partnerships in the communities we serve, and bringing in more local volunteers and small specialized work teams who were available to serve into the fall months, past the traditional summer work season.

Opportunities for growth and mission occurred along the way! MATE continued to receive financial and volunteer support from our many partners. With their generosity, MATE will continue to help our most vulnerable neighbors in 2024. Thank you!

The hardship faced by many in our communities will continue into the foreseeable future, largely due to limited affordable housing options and economic challenges. Our Board and staff are committed to working on MATE's vision and mission, finishing Phase II, the upstairs of McCleary House; repairing more homes; continuing to host transitional housing guests; rethinking MATE Youth Connection; and ensuring MATE's sustainability in 2024 and beyond to better serve more people who need assistance. In addition to providing help and hope through MATE's Housing Ministry, McCleary House, Tiny Home program, and Youth Connection, here are some of the ways we are committed to respond to the needs in our communities:

- Serving more people with expanding housing repair/renovation services,
- Enhancing relationships with and expanding our volunteer, donor, grantor, and community partnerships, both local and “from away”,
- Increasing our presence through engagement in the local communities we serve,
- Focusing on strategic planning to maximize opportunities for MATE’s growth and sustainability that matches our mission and vision.

With the continued support of our partners, we will ensure the people of Central Western Maine will have safer and warmer homes in the coming years. On behalf of the Board, we are grateful for your generosity and for your partnership with MATE! Thank you!

2023 McCleary House

In 2023 we continued with Phase II of the McCleary House renovation, the second floor, to be used to house volunteers during the summer months. A special thanks goes out to our Operations Manager, Dan Flint, for his hard work and volunteer leadership. In addition, during the summer we used the first floor as quarters for Site Supervisor volunteers who came to help Dan with project oversight. Our transitional housing facility will again be available in fall 2024, for an individual or family as needed, when the work on the second floor is fully completed.



Some of the work that was done this summer and fall to get the house ready for guests are as follows:

- Installation of the HVAC system
- Completion of the upstairs subfloor and floor
- Construction of an egress staircase to the second floor room for volunteer housing
- Installation, painting, and staining of sheetrock a v-match pine on walls
- Built short safety walls around staircase

2023 Tiny Home Update

We're exploring innovative solutions to the housing insecurity crisis in our area. One such solution currently in development is our Tiny House Initiative. In 2022 we were thrilled to be able to purchase a tiny home chassis (trailer). The purchase was made possible through the first half of the funds from the Synod Innovation Grant. The second half of that money enabled us to continue building during the 2023 housing season. Fundraising additional funds in 2023 will help to complete the project. Our goal is to have our first tiny home built and ready to be occupied by a family or individual in need by late fall/early winter of 2024.

GROWING DEMAND FOR SERVICES

"Helping others is the way we help ourselves."

Oprah Winfrey

A HUGE HEARTFELT THANK YOU TO ALL OF OUR VOLUNTEERS!

MATE is blessed for the dedication and partnership of our volunteers. Thank you to all! We could literally not do this work without all of YOU!

In summer 2023 MATE hosted 309 volunteers, a 41% increase from the number of volunteers we hosted in 2022. We completed 45 projects, helping about 10 additional members of our community to have warmer and safer homes than we were able to complete in 2022 following the challenges of Covid-19.

MATE's work is completed almost exclusively by volunteer workgroups, led by experienced team leaders, site supervisors, and MATE operations staff. Homeowners are invited to partake in the work with the teams, and often develop long-term relationships with volunteers. They may learn important home maintenance and repair skills from volunteers in the process that help them sustain better living accommodations going

forward. For critical or emergency projects, we recruit highly experienced volunteer teams to return in the fall or hire a local contractor who can conduct the essential work.

Volunteers contribute free labor, which MATE estimates will exceed \$300,000 value this coming 2024 housing season. In addition to labor, volunteer work teams pay fees to help towards building supplies and operational costs of the organization, complementing what MATE receives from other donations and grants.

We promise we'll keep on innovating solutions to address the growing needs in MATE's communities. With your support, we will keep on striving to serve the "least of these" by "loving thy neighbor" as we are called to do!

"Love in action is service."

IMPACT STORIES

A HOMEOWNER PARTNER'S STORY:

Oftentimes at MATE, we hear from homeowners that our service was their last and only hope for receiving the critical repairs they needed. This was certainly the case in 2023 when MATE was able to help a couple conduct repairs required by the state to maintain custody of their beloved grandsons.

The MATE homeowner partner explained the dire situation she was facing.

"I felt like I had rocks on top of me and I couldn't breathe. I was exhausted. I couldn't sleep at night. I was afraid that today's the day they're going to come and take the boys because we couldn't get this done."

She continued to explain what it meant for her to get the help that she needed. *"I've got the boys, and that was my goal: to keep the boys. We've been worrying about this for like two years, and to have this done was like a miracle."*

The home repairs we conduct at MATE are very important, but arguably just as important are the relationships that are developed between the homeowners and the volunteers that have a ripple effect far greater than we are able to comprehend.

This homeowner smiled when sharing what it was like working with a group of MATE volunteers. *"They were very polite and caring. The last tile they signed and put it up and it's to*

give us good luck and a prayer. They prayed before they did it and they prayed after, which was very much needed. I needed a prayer right about then."

A VOLUNTEER'S STORY:

Meet Damian Mooar - May's Golden Hammer Award Recipient

By: Dan Flint

Damian Mooar is a local volunteer from the Farmington area. Damian has volunteered with the MATE Housing Ministry since 2020. During that time he has worked on numerous home repair projects, and the Tiny House construction in 2023. Damian has worked on the rehabilitation of the McCleary House from the start of the project through the current ongoing work.

In 2020 when lumber was scarce and costly, MATE used a supply of lumber that had been harvested from Camp at the Eastward. Damian helped make this possible by spending many hours running rough-cut boards through a planer to get them suitable for use on home repair projects.

Damian likes to "work in the woods" whenever he has the opportunity, and looks forward to deer hunting season every year. He follows sports, in particular the Pittsburgh Steelers and college wrestling.

Damian serves with a big heart and is always willing to help with whatever work he is asked to do.

A letter from the Executive Director; Chris DeLisle

Dear MATE family and friends,

Since I officially started my role in August 2022, I've had the honor of getting to meet many of you. It's abundantly clear how much MATE means to all of you, and in turn, how much all of you mean to MATE. Those of you who volunteer your time and talents, generously donate your resources and fund our operations, along with all of those we serve, you're truly the lifeblood of our organization: MATE exists because of you!

I've been blessed and am thankful to be able to dedicate my God-given talents, knowledge, and time and effort to advancing this incredible organization. Much work has been done to build MATE into the strong organization that it is today. I can't thank those who came before me enough for helping to pave the road on which we are now traveling, walking step-by-step into a bright future for MATE and those we serve. We continue to be committed to fortifying our operations to deliver help, hope, and connection to a growing number of our neighbors in Central Western Maine.

A top priority of mine is how MATE engages with youth and young adults, serving as role models and helping to foster future generations of leaders in their communities and the world at large. I am pleased to share that we are hosting a growing number of youth and young adults in our life-changing home repair service. We estimate that this year, 45% of all the volunteers we host will be below the age of 18.

For those of you that I haven't had the privilege of meeting yet, I look forward to doing so! We are going to accomplish great things together, and I can't wait to see what the future has in store. From the bottom of my heart, I thank each and every one of you for your dedicated and continued support of our mission. Together we are able to serve the "least of these" and transform lives through innovative housing solutions!

INDIVIDUAL AND FAMILY MISSION PARTNER SUPPORTERS

For the purpose of confidentiality, we no longer reveal the names of our individual and family donors, but all donors & gifts are appreciated and we could not be more grateful to our army of individual and family supporters who provide so much to our organization. Thank you all so much!

2023 MEMORIAL AND HONORING GIFTS

- In memory of Joyce Shatto
- In loving memory of Lois Garvey
- In honor of Joy Dyer
- In memory of Carl H. Geores Jr.
- In memory of Paul & Dory Dickman
- In memory of Richard (Dick) McCoy
- In honor of George Reese
- In memory of Pam Gale
- In memory of Rev. Dr. Robert George

“Alone we can do so little; together we can do so much!”
Helen Keller

2023 GRANTORS & MISSION PARTNER CHURCHES & ORGANIZATIONS

Mission Partner Grantors

- Presbytery of Northern New England
- Synod of the Northeast

- Presbyterian Women
- Anonymous grant given through the Maine Community Foundation
- United Way of the Tri-Valley Area
- Maine Association of Realtors Foundation
- The Betterment Fund
- The Reisert Foundation
- Anonymous Pool of Donors Who Formed Tiny Home Matching Fund

Mission Partner Community Members

- Western Maine Community Action
- Center for Entrepreneurial Services
- Maine Outdoor Ministries
- The Farmington Conference Center
- CSM Real Estate
- Gerard Connolly Roofing
- Farmington Rotary Club
- BaileyDonovan
- OTIS Federal Credit Union
- Valley Beverage

Mission Partner Churches

- Allentown Presbyterian Church, NJ.
- Bedford Presbyterian Church, NH.
- Camp Hill Presbyterian Church, PA.
- Center Congregational Church, MA.
- Centenary United Methodist Church, ME.
- Clarendon Hill Presbyterian Church, MA.
- The Dover Church, MA.
- Fairbanks Union Church, ME.
- First Congregational Church of North Anson, ME.
- First Presbyterian Church of Ramsey, NJ.
- Flemington Presbyterian Church, NJ.
- Grace Community Church, MA.
- Hartford Street Presbyterian Church, MA.
- Leeds Community Church, ME.
- Living Water Community Church, PA.
- Mid-Coast Presbyterian Church, ME.
- North New Portland Presbyterian Church, ME.
- North Turner Union Presbyterian Church, ME
- Pilgrim Church of Duxbury Congregational Church, MA.
- Pilgrim Church of Sherborn, MA.
- Presbyterian Women of 1st Presbyterian Church of Springfield, NJ.

- Silver Spring Presbyterian Church, PA.
- Sudbury Presbyterian Church, MA.
- Union Congregational Church, MA.
- United Congregational Church of Haddam and Higganum, CT.
- Wales Presbyterian Church, ME.

“No one who achieves success does so without acknowledging the help of others. The wise and the confident acknowledge this help with gratitude.”

Alfred North Whitehead

FINANCIAL REPORT

The 2023 financial statement follows. If you have questions, email your request to treasurer@missionattheeastward.org.



AUSTIN ASSOCIATES
CERTIFIED PUBLIC ACCOUNTANTS

INDEPENDENT ACCOUNTANT'S REVIEW REPORT

To the Board of Directors
Mission at the Eastward
Farmington, Maine

We have reviewed the accompanying financial statements of Mission at the Eastward, (a non-profit organization), which comprise the statements of financial position as of December 31, 2023 and 2022 and the related statements of activities, functional expenses and cash flows for the years then ended, and the related notes to the financial statements. A review includes primarily applying analytical procedures to management's financial data and making inquiries of management. A review is substantially less in scope than an audit, the objective of which is the expression of an opinion regarding the financial statements as a whole. Accordingly, we do not express such an opinion.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement whether due to fraud or error.

Accountant's Responsibility

Our responsibility is to conduct the review engagements in accordance with Statements on Standards for Accounting and Review Services promulgated by the Accounting and Review Services Committee of the AICPA. Those standards require us to perform procedures to obtain limited assurance as a basis for reporting whether we are aware of any material modifications that should be made to the financial statements for them to be in accordance with accounting principles generally accepted in the United States of America. We believe that the results of our procedures provide a reasonable basis for our conclusion.

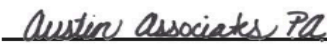
We are required to be independent of Mission at the Eastward and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements related to our review.

Basis for Qualified Conclusion

As disclosed in Note 6 to the financial statements, accounting principles generally accepted in the United States of America require the implementation of FASB's ASU No. 2016-02, *Leases* (as amended) (Topic 842) effective for years beginning after December 15, 2021. ASC 842 requires lessees to recognize a right-of-use asset and lease liability on the statement of financial position as well as the disclosure of key information about leasing arrangements. The Organization has not implemented ASC 842 and instead, recognizes their leases in accordance with ASC 840. The effects of this departure from accounting principles generally accepted in the United States of America on financial position, activities and cash flows have not been determined.

Qualified Conclusion

Based on our reviews, except for the effect of the matter described in the Basis for Qualified Conclusion paragraph, we are not aware of any material modifications that should be made to the accompanying financial statements in order for them to be in accordance with accounting principles generally accepted in the United States of America.


AUSTIN ASSOCIATES, P.A.
Certified Public Accountants

Auburn, Maine
April 16, 2024

Mission at the Eastward
Statements of Financial Position
December 31, 2023 and 2022

	<u>2023</u>	<u>2022</u>
ASSETS		
Current Assets		
Cash and cash equivalents	\$ 273,319	\$ 311,201
Promises to give	<u>10,000</u>	<u>-</u>
Total current assets	283,319	311,201
Property and Equipment		
Leasehold improvements	44,536	35,972
Vehicles	44,879	42,379
Construction in progress	<u>16,595</u>	<u>-</u>
Total property and equipment	106,010	78,351
Less - Accumulated depreciation	<u>47,328</u>	<u>44,880</u>
Net property and equipment	58,682	33,471
Other Assets		
Investments	46,231	37,733
Perpetual trust	<u>56,530</u>	<u>52,816</u>
Total other assets	<u>102,761</u>	<u>90,549</u>
Total Assets	<u>\$ 444,762</u>	<u>\$ 435,221</u>
LIABILITIES & NET ASSETS		
Current Liabilities		
Accounts payable	\$ -	\$ 60
Payroll liabilities	<u>5,384</u>	<u>2,657</u>
Total current liabilities	5,384	2,717
Net Assets		
Without donor restrictions	327,519	226,755
Without donor restrictions - board designated	-	86,103
With donor restrictions	<u>111,859</u>	<u>119,646</u>
Total net assets	<u>439,378</u>	<u>432,504</u>
Total Liabilities & Net Assets	<u>\$ 444,762</u>	<u>\$ 435,221</u>

See independent accountant's review report.
The accompanying notes are an integral part of
these statements.

Mission at the Eastward
Statement of Activities
For the Year Ended December 31, 2023

	Without Donor <u>Restrictions</u>	With Donor <u>Restrictions</u>	<u>Totals</u>
Support, Revenues & Gains			
Contributions of financial assets	\$ 15,959	\$ 111,844	\$ 127,803
Contributions of nonfinancial assets	6,500	-	6,500
Program income	62,141	-	62,141
Fundraising events	1,198	-	1,198
Other income	4,864	-	4,864
Interest and dividend income	3,071	-	3,071
Change in value of perpetual trust	-	3,708	3,708
Realized and unrealized gains	5,467	-	5,467
Net assets released from restrictions	<u>123,339</u>	<u>(123,339)</u>	<u>-</u>
Total support, revenues & gains	222,539	(7,787)	214,752
Expenses			
Program services	145,489	-	145,489
General and administrative	<u>62,389</u>	<u>-</u>	<u>62,389</u>
Total expenses	<u>207,878</u>	<u>-</u>	<u>207,878</u>
Change in Net Assets	14,661	(7,787)	6,874
Net Assets, Beginning of Year	<u>312,858</u>	<u>119,646</u>	<u>432,504</u>
Net Assets, End of Year	<u>\$ 327,519</u>	<u>\$ 111,859</u>	<u>\$ 439,378</u>

See independent accountant's review report.
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Mission at the Eastward
Statement of Activities
For the Year Ended December 31, 2022

	Without Donor <u>Restrictions</u>	With Donor <u>Restrictions</u>	<u>Totals</u>
Support, Revenues & Losses			
Contributions of financial assets	\$ 59,638	\$ 42,000	\$ 101,638
Program income	48,020	-	48,020
Fundraising events	34	-	34
Other income	6,433	-	6,433
Interest and dividend income	1,336	-	1,336
Change in value of perpetual trust	-	(12,479)	(12,479)
Realized and unrealized losses	(6,962)	-	(6,962)
Net assets released from restrictions	<u>82,589</u>	<u>(82,589)</u>	<u>-</u>
Total support, revenues & losses	191,088	(53,068)	138,020
Expenses			
Program services	122,170	-	122,170
General and administrative	38,703	-	38,703
Fundraising	<u>825</u>	<u>-</u>	<u>825</u>
Total expenses	<u>161,698</u>	<u>-</u>	<u>161,698</u>
Change in Net Assets	29,390	(53,068)	(23,678)
Net Assets, Beginning of Year	<u>283,468</u>	<u>172,714</u>	<u>456,182</u>
Net Assets, End of Year	<u>\$ 312,858</u>	<u>\$ 119,646</u>	<u>\$ 432,504</u>

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The accompanying notes are an integral part of
these statements.

Mission at the Eastward
Statement of Functional Expenses
For the Year Ended December 31, 2023

	Program Services	General & Admin	Fundraising	Total
Advertising and promotion	\$ 5,343	\$ -	\$ -	\$ 5,343
Depreciation expense	2,449	-	-	2,449
Dues and subscriptions	-	910	-	910
Employee benefits	3,168	3,168	-	6,336
Insurance	1,748	1,748	-	3,496
Office expense	461	461	-	922
Other expenses	889	889	-	1,778
Payroll	36,298	36,298	-	72,596
Payroll taxes	2,745	2,745	-	5,490
Postage and shipping	625	625	-	1,250
Professional fees	7,269	7,269	-	14,538
Program expense	70,375	-	-	70,375
Rent expense	2,100	2,100	-	4,200
Repairs and maintenance	86	-	-	86
Staff development and training	115	115	-	230
Technology	-	2,285	-	2,285
Travel	8,042	-	-	8,042
Utilities	3,115	3,115	-	6,230
Workers compensation insurance	661	661	-	1,322
Total Expenses	\$ 145,489	\$ 62,389	\$ -	\$ 207,878

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The accompanying notes are an integral part of
these statements.

Mission at the Eastward
Statement of Functional Expenses
For the Year Ended December 31, 2022

	Program Services	General & Admin	Fundraising	Total
Advertising and promotion	\$ 698	\$ -	\$ -	\$ 698
Depreciation expense	1,825	-	-	1,825
Dues and subscriptions	-	1,449	-	1,449
Employee benefits	243	243	-	486
Fundraising expense	-	-	825	825
Insurance	1,977	1,977	-	3,954
Office expense	730	730	-	1,460
Other expenses	514	514	-	1,028
Payroll	15,828	15,828	-	31,656
Payroll taxes	1,211	1,211	-	2,422
Postage and shipping	725	725	-	1,450
Professional fees	2,551	2,551	-	5,102
Program expense	91,602	-	-	91,602
Rent expense	1,500	1,500	-	3,000
Staff development and training	544	545	-	1,089
Technology	-	3,007	-	3,007
Travel	-	6,201	-	6,201
Utilities	1,799	1,799	-	3,598
Workers compensation insurance	423	423	-	846
Total Expenses	\$ 122,170	\$ 38,703	\$ 825	\$ 161,698

See independent accountant's review report.
The accompanying notes are an integral part of
these statements.

Mission at the Eastward
Statements of Cash Flows
For the Years Ended December 31, 2023 and 2022

	<u>2023</u>	<u>2022</u>
Cash Flows From Operating Activities		
Change in net assets	\$ 6,874	\$ (23,678)
Adjustments to reconcile change in net assets to net cash provided by (used in) operating activities		
Depreciation	2,449	1,825
Donated fixed asset	(2,500)	-
Realized and unrealized (gains) losses on investments	(5,467)	6,962
Unrealized (gains) losses on perpetual trust	(3,708)	12,479
(Increase) Decrease in operating assets		
Promises to give	(10,000)	45,000
Increase (Decrease) in operating liabilities		
Accounts payable	(60)	60
Accrued expenses	<u>2,727</u>	<u>2,481</u>
Net cash provided by (used in) operating activities	(9,685)	45,129
Cash Flows From Investing Activities		
Capital expenditures	(25,160)	(9,672)
Purchases of investments, net	<u>(3,037)</u>	<u>(2,149)</u>
Net cash used in investing activities	<u>(28,197)</u>	<u>(11,821)</u>
Net Change in Cash and cash equivalents	(37,882)	33,308
Cash and cash equivalents, beginning of year	<u>311,201</u>	<u>277,893</u>
Cash and cash equivalents, end of year	<u>\$ 273,319</u>	<u>\$ 311,201</u>

See independent accountant's review report.
The accompanying notes are an integral part of these statements.

BIG DREAMS FOR 2024

To all our MATE family and friends, you have inspired us to imagine what could be and what we could build in 2024 with your support and partnership! Here are a few of our goals and dreams for next year:

MATE's Housing Ministry

- Conduct repairs on at least 50 homes to create safer and warmer living accommodations for 100 of our neighbors (10% increase from 2023)
- Host over 300 volunteers for a 2nd straight year
- Organize our headquarters and create consistent inventorying process to better manage our assets
- Finish construction of our first tiny home
- Innovate solutions for new housing options when repairs are not possible and create new partnerships to advance the mission of stable and safe housing to eradicate homelessness.
- Further incorporate MYC into our home repair program by welcoming a growing number of youth and young adults and provide life-changing experiences to both these volunteers and the homeowners we partner with.
- Increase local engagement in the repair service by expanding volunteer opportunities

McCleary House

- Finish Phase II of the renovations, the upstairs bunk-room build-out for volunteer housing and complete landscaping on the back of the building
- During the summer months, host special support volunteers (ie: Site Supervisors) to support the expansion of our home repair service
- Host at least one family or individual throughout the fall and into next winter and have them successfully transition to permanent housing accommodations by spring

MATE's Board and Organization

- Raise needed funds for operating budget, Mate Housing Ministry and the McCleary House renovation, and MYC

- Roll out plans to better serve more MHM and MYC clients and our communities, and consider real estate purchases to advance MATE's mission.
- Develop new and nurture existing partnerships with volunteers, grantors, donors and show appreciation for our mission partners.
- Increase the diversity and talent of our Board and teams to build more lives.

2023 LEADERSHIP

Board of Directors

- Sharon Cowen; Board Chair
- Alan Dossett; Vice Chair
- Nancy Flint; Treasurer
- Steve Allman; Secretary
- Emily Rackliffe;
- George Reese
- Joy Dyer
- Mike Carrier
- Kobi Perry

A THANKFUL, PARTING WORD

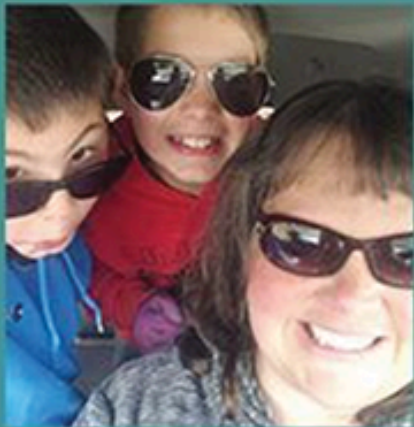
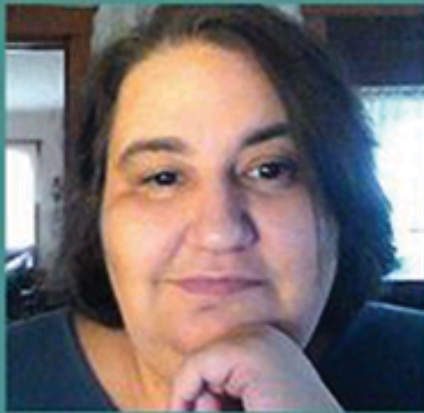
Dear MATE Family and Friends,

MATE closes out the year 2023 with thanksgiving, humbled because of your faithful partnership and support for MATE! You have strengthened MATE and made a lasting, hopeful impact on our clients and their families. With all of you investing in our cause and working side by side with us, we have helped the underserved with the basic need of shelter and built resiliency in MATE's communities through your compassionate outreach. Thank you for building lives and for all you have done for us.

May 2024 be a year filled with an abundance of health, love, and light for all people but especially for our neighbors in need. You are simply the very best mission partners. Because YOU give with generosity, YOU make everything good happen at MATE! Thank YOU one and all!

Blessings,

Chris DeLisle; MATE Executive Director
Sharon Cowen; MATE Board Chair
and the Board of Mission at the Eastward



**2023
MATE
Board**

